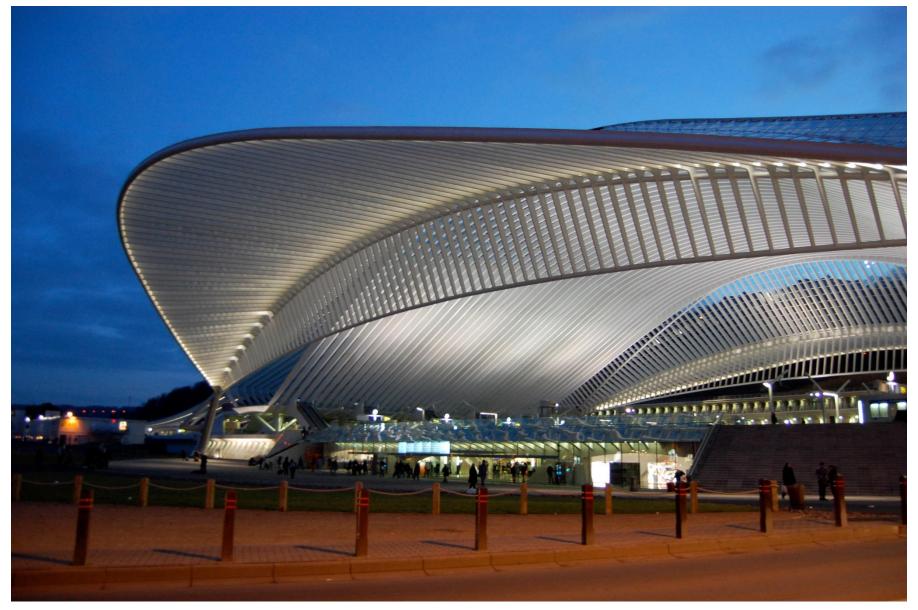


### City of Liège





Ville de Liège

**ICT** Department

Benoit JOSEPH - CIO

#### Plan

- Global Organisation
- ICT Strategy
- Enterprise Portal Project
- ECM Project 2.0
- Use cases
  - "Etrang" Application



## LIEGE in a nutshell

- ☐ A city of 195.000 inhabitants in the heart of Europe
- ☐ Third biggest conurbation in Belgium (600.000 inhabitants)
- ☐ Capital of a Province of 1 million inhabitants
- □ 3<sup>rd</sup> city of Belgium
- □ Economic capital of Wallonia
- ☐ First tourist destination in Wallonia

### Global Organisation

### Administration of Liège

- about 2900 full time employees (about 3400 on payroll)
  - 1700 administrative agents
- about 100 sites to support
- about 30 missions
  Population management, Public spaces management, education,...

### DSI (Department of Information System)

- 50 agents
- 4 competence centers
  - Architecture
  - Processes and projects

  - Ops
- Open source and Java technology oriented

### ICT Strategy

### ICT Strategy @ Ville de Liège

- Strategic plan sponsored by Authority
- Main goal: Align IT on business needs
- Benefits:
  - increase efficiency
  - increase quality of service
  - update global ICT usage
  - reduce cost (synergy, ...)

### Methodology:

- Collaborate with the business
- IT/Business team on each project
  - Strong governance (Authority and hierarchy commitment)
- Project management based on standard (ITILv3, Prince 2)

### **ICT Strategy**

### ICT Strategy @ City of Liège

- More than 30 projects initiated
  - Organisation-wide coverage
     works department, civil registration, urbanism,...
- ECM is included but a part of a bigger project
  - Enterprise Portal

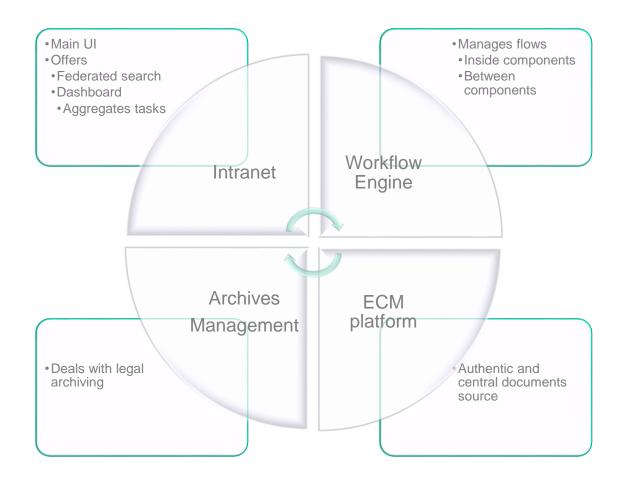
### What is Enterprise Portal supposed to provide:

- a single point of access for information
- a federated search across information sources
- a dynamic, organized and userfriendly tools for
  - Intranet (news, job opportunities, RH documentation,...)
  - ECM (and Archiving)
  - Workflows
  - Dashboarding
  - An alternative to Windows Shares (at some point)
- From a technical point of view, it must support and offer
  - Interoperability with Microsoft environment
  - Standard API (WS, Rest/JSON,...)
    - Ability to interface with others applications
    - Ability to extend features
  - Integration with our SSO
  - Use the solution as a platform for custom development

#### Why do we need Enterprise Portal?

- Users need and ask
  - more structure for their documents
  - a more powerfull way to search information across sources
  - Dashboards to manage their activities
    - Regard to the increase in the number of applications and tasks (via integration and interfaces)
  - A way to organize and « codify » their activity flows
    - Need of « macro » Workflows
      - Transversal between specific applications and specific business flows
        - Ex: issuing an urban planning permit implies
          - Mail flows
          - Decisional flows
          - ..

### Enterprise portal functional architecture



### Enterprise portal components (first try)



### Entreprise Portal principle:

- Each component offers functionalities to others
- Generate more value added from the integration
- Provide a consistent and rational UX across modules and features
- Promote the reuse of content

### But We can't cope with it. Why?

Building of this global solution from scratch is too complex

Integration causes loss of functionalities instead of adding more, frontend product was a bad choice.

Weak Desktop integration

solution...

Counter-intuitive behavior from a windows user point of view

- Unified search did not work as expected
   No classification of the results, no way to use
   specific metadata,...
- Poor Web usability in the final result
   No way to use content of ECM through
   portal, no way to deploy workflow through the

#### But it wasn't all bad:

- City of Liège maturity on ECM project has increased
- Authority (and DSI) is still convinced of ECM added value
- Alfresco choice is confirmed
  - Moving from Community to One edition

#### What we did:

- Focus on ECM part of the project
- Search for other components (that integrate with Alfresco)
- Work on global content model and use cases



and finally relaunch the ECM project

#### ECM Project 2.0

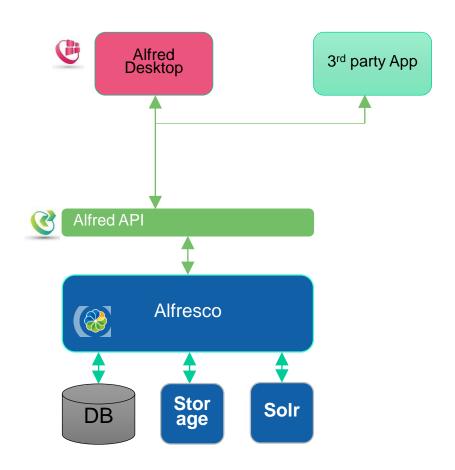
### ECM Project 2.0 roadmap:

- Define a global Model
- Find a partner to help us building our content model
- Find an interface that matches our needs
  - Better user-friendliness
  - Powerfull search tools
  - Better desktop integration

And we found them!

### ECM Project 2.0

### ECM Project 2.0 Architecture:

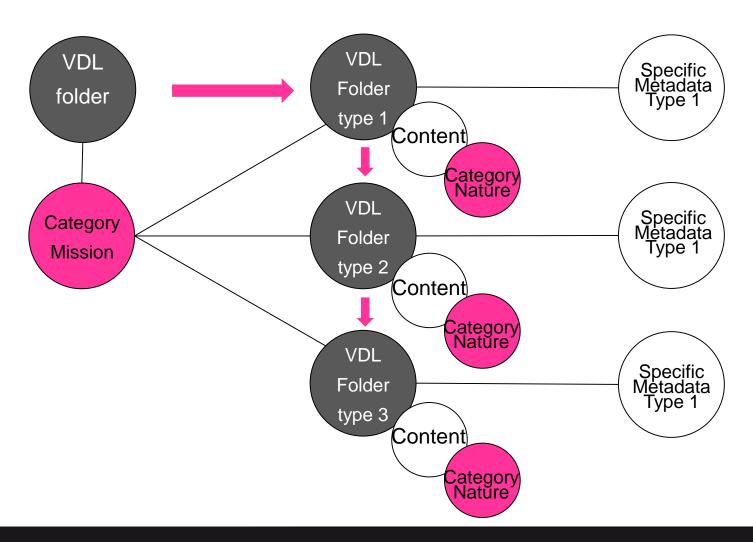


### ECM: Project global approach and strategy

- Build a Global model VDL
  - Hierachical
  - Metadata inheritance
  - Automated as far as possible
  - Should be generic to allow reuse for specific business cases
  - Includes all status of the document lifecycle
  - Allows automatic archiving

#### ECM Global Model

### Synthetic view of the Content Model



#### **ECM Use Cases**

### Use cases (release candidate)

- Intranet Integration (welcome back Enterprise Portal!)
- Foreigners reception service

### ECM Use Cases: Intranet

#### Intranet



**ECM Use Cases: Intranet** 

### Implemented so far

- SSO
- Drupal/Alfresco Integration
  - Based on CMIS
- Drupal functionalities (obviously...)
- Federated Search on both Alfresco and Drupal
  - Mechanism
    - Is extensible (Drupal side)
      - Ability to add more sources in future
    - Takes into account access rights on both side
- Ability to reuse documents and metadata from Alfresco in Drupal content (links, directory listing,...)
  - Ability to expose in Drupal documents managed (in terms of flow) in Alfresco (or Activiti)

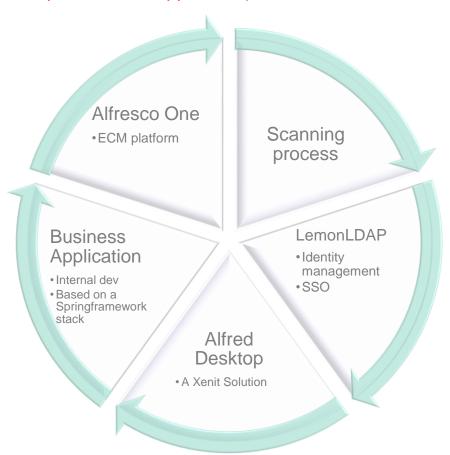
#### Etrang (Foreign reception service application)

- Virtually 80 users
- Specific content model based on global model
- About 2.000.000 documents to migrate
- About 200.000 documents / year

### Etrang: Requirements

- Strong integration with business application
- Accessing and searching information
  - by case number
  - by name
  - bý document type
  - ...
- Access rights management
- Metadata management

### **Etrang** (Foreign reception service application) : Architecture



#### Etrang (Foreign reception service application): Architecture

### Alfred Desktop

- Provides an explorer-like interface to the user
  - with more powerful features
- Allows userfriendly file operation
- Offers easy metadata management
- Provides easy way for folder structure templating

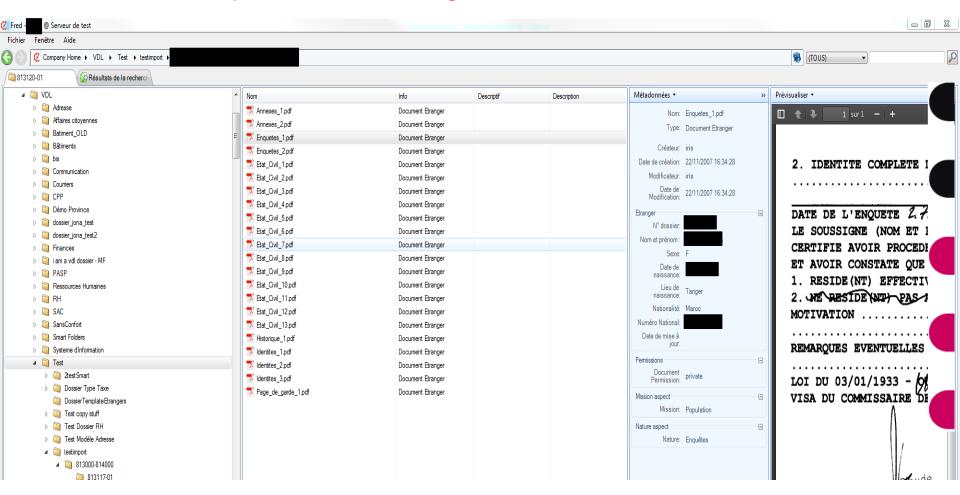
#### Alfresco

- Allows to reuse Global model
- Acts as a platform offering rich services you can rely on
- Provides accountability and traceability on documents produced
  - From application
  - From scanning

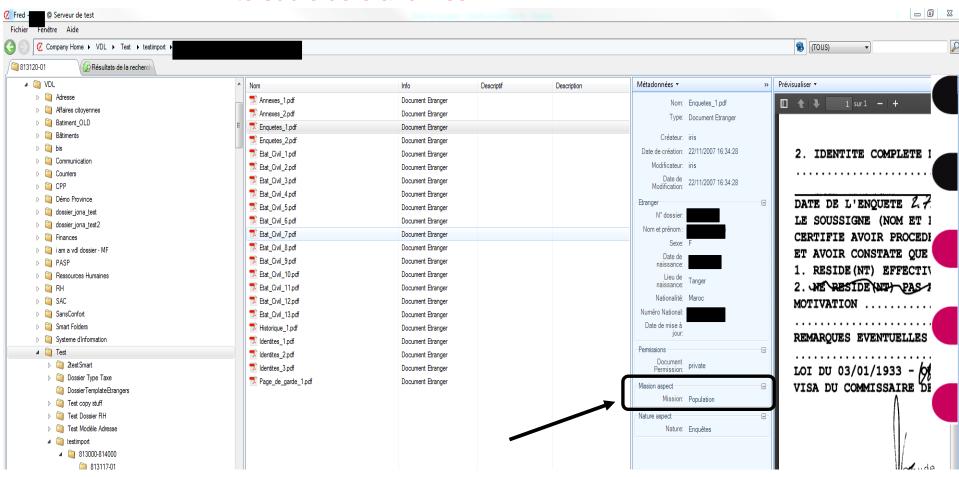
### Business Application

- Handles the business tasks (obviously)
- Produces all required documents

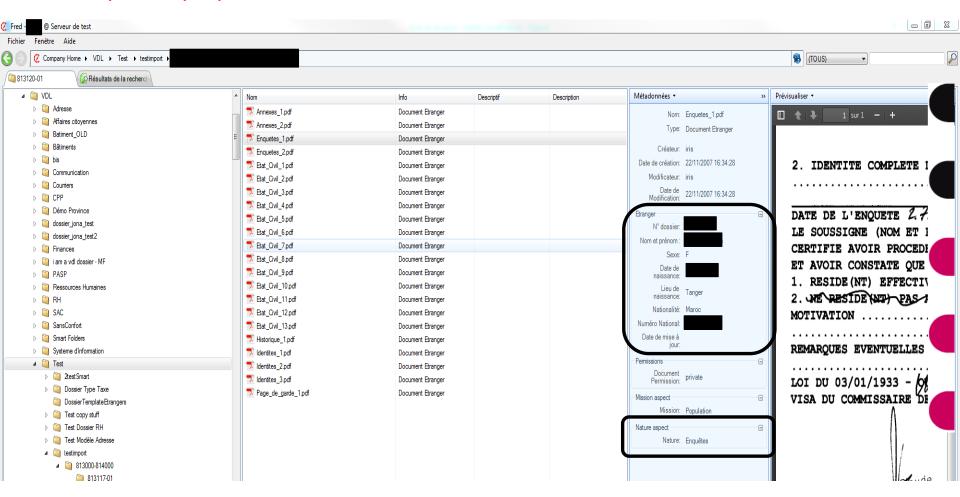
### Alfred Desktop: an familiar working environment



# Automation: inherite AND propagate properties from folder to subfolders and files



### Specific properties on files



Video demonstration

Alfresco integration with the application « Etrang »

# THANK YOU